

ECONOMIC VALUE ADDED STATEMENTS

	Note	2010 S\$ million	2009 S\$ million
Net Operating Profit Before Tax		101.9	(79.8)
Adjust for:			
Share of results of associates and jointly-controlled entities		344.9	489.5
Interest expense		25.6	111.9
Adjusted Profit Before Interest and Tax		472.4	521.6
Cash operating taxes	1	(20.9)	(28.7)
Net Operating Profit After Tax (NOPAT)		451.5	492.9
Average capital employed	2	5,594.6	4,782.1
Weighted average cost of capital (%)	3	5.8	6.3
Capital Charge (CC)		324.5	301.3
Economic Value Added (EVA) [NOPAT – CC]		127.0	191.6
Non-controlling interests		(3.5)	(1.6)
Group EVA attributable to Equity Holders of the Company		123.5	190.0

Note 1: The reported current tax is adjusted for the statutory tax impact of interest expense.

Note 2: Monthly average capital employed included equity, interest-bearing liabilities, timing provision, cumulative goodwill and present value of operating leases.

Major Capital Components:	S\$ million
Borrowings	575.7
Equity	4,984.7
Others	34.2
Total	5,594.6

Note 3: The weighted average cost of capital is calculated as follows:

- Cost of Equity using Capital Asset Pricing Model with market risk premium at 5.0% (2009: 5.0%) per annum;
- Risk-free rate of 2.59% (2009: 2.54%) per annum based on yield-to-maturity of Singapore Government 10-year Bonds;
- Ungeared beta of 0.64 (2009: 0.63) based on the risk categorisation of the countries that CMA operates in; and
- Cost of debt rate at 4.22% (2009: 4.29%) per annum using 5-year Singapore Dollar Swap Offer rate plus 187.5 (2009: 187.5) basis points.